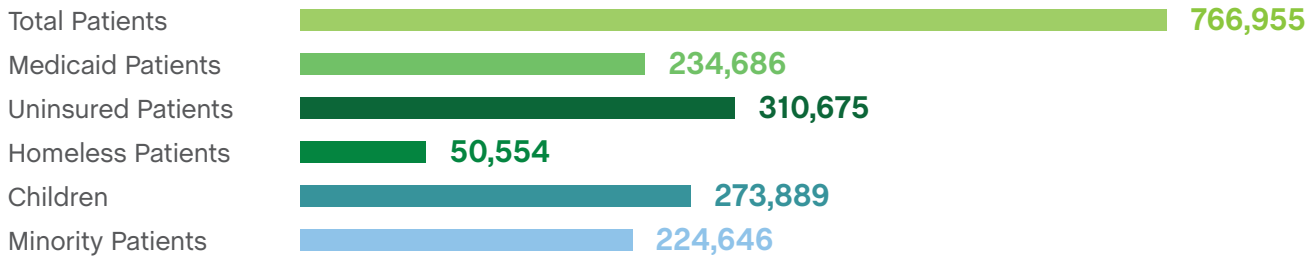
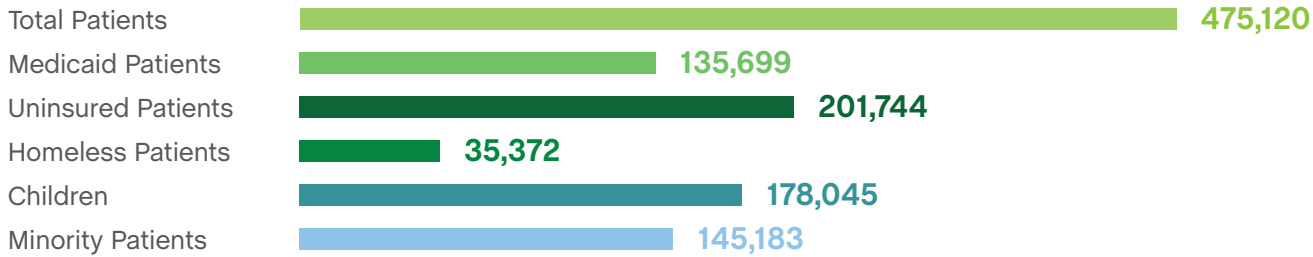


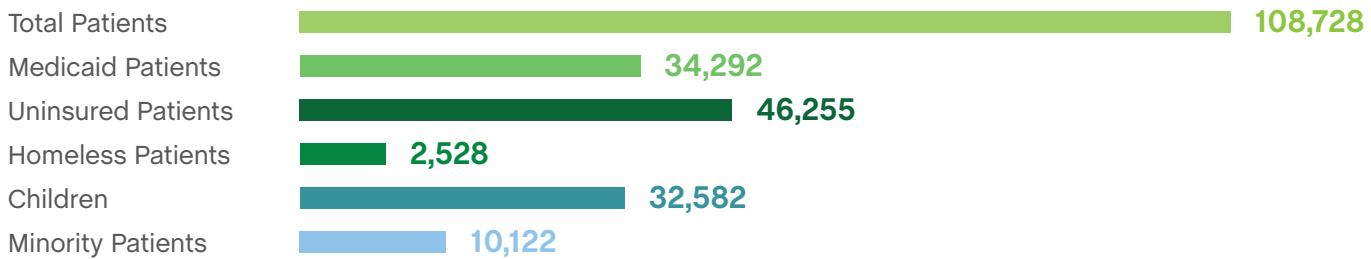
Patients Served by HCN Participants in 2009*



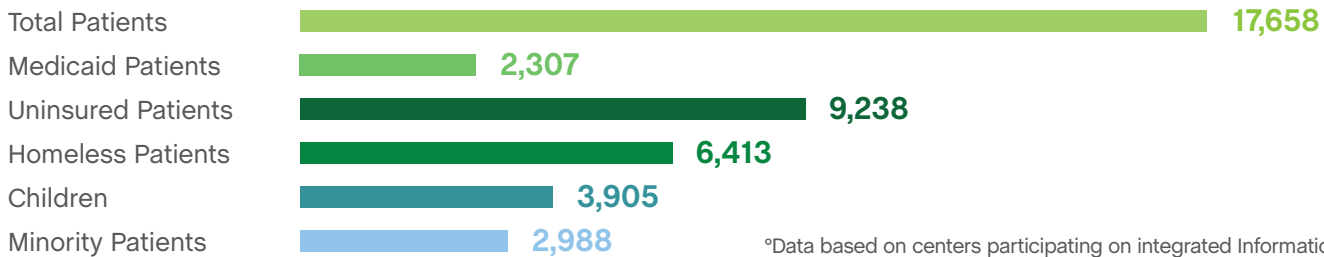
Patients Served by Florida HCN Participants in 2009*



Patients Served by New Mexico HCN Participants in 2009*



Patients Served by Utah HCN Participants in 2009*



*Data based on centers participating on integrated Information Technology.

Health Choice Network Programs & Services

Finance	Health Information Technology	Electronic Health & Oral Health Record	Managed Care	Program, Clinical & Other Services	
<ul style="list-style-type: none"> • Central Accounting • CFO Functions • Payroll • Financial Analysis • Practice Management • Central Billing 	<ul style="list-style-type: none"> • System Management • Training • Hardware/Software support • Database Management • CIO Functions • Hosting • Web Design • Disaster Planning 	<ul style="list-style-type: none"> • Paperless Record System • Clinical Forms • Data Tracking • System Implementation • System Support 	<ul style="list-style-type: none"> • Risk Contract Management • Credentialing • Referral Management 	<ul style="list-style-type: none"> • Health Connect in Our Schools • Grants • Clinical Committee • Strategic Planning • Jesse Trice Health Promotion • Marketing/Fund Development • Informatics 	<ul style="list-style-type: none"> • Strategic Initiatives • Data Reports • Common Service Agreements • Board Education • Faith-Based Outreach • Lab Contracts • Advocacy • Group Contracting